EAB WORK PROGRAMMES

Corporate Plan items are intended to give the EABs an early opportunity to consider major policies or projects.

BOROUGH, ECONOMY, AND INFRASTRUCTURE EAB

Item	Additional information	Corporate Plan Priority?	Relevant Lead Councillor(s)	Lead officer	Target completion
Sustainable Movement Corridor	Pursue the funding and delivery of a sustainable movement corridor linking the main economic areas and development sites to the town centre.	Yes	Cllr Matt Furniss	Director of Development	2018
3 APRIL 2017		1			
Item	Additional information	Corporate Plan Priority?	Relevant Lead Councillor(s)	Lead officer	Target completion
Item LEP's wider picture/Ensuring a sustainable economy	Additional informationCo-ordinate the LEP relationship and maximise funding opportunities to support Guildford as a smart growth hub			Lead officer Local Economy Manager	_

EAB WORK PROGRAMMES

SOCIETY, ENVIRONMENT, AND COUNCIL DEVELOPMENT EAB

23 FEBRUARY 2017

Item	Additional information	Corporate Plan Priority?	Relevant Lead Councillor(s)	Lead officer	Target completion
Procurement	Progress report including information regarding a targeted approach to cost savings (as requested by the EAB on 25 February 2016)	No	Cllr Matt Furniss	Director of Corporate Services	November 2016
Countryside Vision	To set out strategic policies for managing our countryside sites to inform detailed site management plans and operations.	Yes	Cllr Richard Billington	Countryside Manager	April 2017
6 APRIL 2017				·	
ltem	Additional information	Corporate Plan Priority?	Relevant Lead Councillor(s)	Lead officer	Target completion
Recycling Improvements/ Review of refuse and recycling service	 (a) Review core recycling services to ensure that they remain fit-for- purpose (b) Carry out doorstep surveys in 2017 and 2019 to identify residents' views on current and future recycling services 	Yes	Cllr Matt Furniss	Fleet and Waste Services Manager	(a) December 2018(b) December 2019
Traded services & income generation	Develop business cases for new traded services to increase commercial income	Yes	Cllr Michael Illman	Head of Financial Services	2020

EAB WORK PROGRAMMES

Unscheduled items

Borough EAB					
Item	Additional information	Corporate Plan	Relevant Lead	Lead officer	Target
		Priority?	Councillor(s)		completion
Business Improvement District	Objectives for next five years of the BID	No	Cllr David Bilbé	Local Economy Manager	

Society EAB

Item	Additional information	Corporate Plan Priority?	Relevant Lead Councillor(s)	Lead officer	Target completion
Sustainability Issues (including eco-living options and the impact of/adapting to climate change)	Ensure that Council decisions include an impact assessment on whole life energy costs, environmental sustainability and resilience to climate change and that appropriate planning for adaption measures in undertaken	Yes	Cllr David Bilbé	Energy Management and Sustainability Officer	May 2017

Others (suitability for EABs?) (1) Implications of the UK leaving the European Union - 'Brexit' (2) Community Right to Bid



THE FORWARD PLAN

(INCORPORATING NOTICE OF KEY DECISIONS TO BE TAKEN BY THE EXECUTIVE AND NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE)

Schedule 1 to this document sets out details of the various decisions that the <u>Executive</u> and full <u>Council</u> are likely to take over the next twelve months in so far as they are known at the time of publication. Except in rare circumstances where confidential or exempt information is likely to be disclosed, all decisions taken by the Executive and full Council are taken in public, and all reports and supporting documents in respect of those decisions are made available both at the Council offices and on our website.

Members of the public are welcome to attend and, in most cases, participate in all of our meetings and should seek confirmation as to the timing of any proposed decision referred to in the Forward Plan from the Committee Services team by telephone on 01483 444102, or email <u>committeeservices@guildford.gov.uk</u> prior to attending any particular meeting.

Details of the membership of the Executive and the respective areas of responsibility of the Leader of the Council and the lead councillors are set out in Schedule 2 to this document.

Key decisions

As required by the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, this document also contains information about known key decisions to be taken during this period.

A key decision is defined in the Council's Constitution as an executive decision which is likely to result in expenditure or savings of at least £200,000 or which is likely to have a significant impact on two or more wards within the Borough.

A key decision is indicated in Schedule 1 by an asterisk in the first column of each table of proposed decisions to be taken by the Executive.

In order to comply with the publicity requirements of Regulation 9 of the 2012 Regulations referred to above, we will publish this document at least 28 clear days before each meeting of the Executive by making it available for inspection by the public at the council offices during normal working hours and on our website: <u>http://www.guildford.gov.uk/ForwardPlan</u>

Availability of reports and other documents

Subject to any prohibition or restriction on their disclosure, copies of, or extracts from, any document to be submitted to a decision-maker for consideration in relation to a matter in respect of which a decision is to be made will normally be available for inspection at the Borough Council offices and on our website five clear working days before the meeting, or the date on which the proposed decision is to be taken. Other documents relevant to a matter in respect of which a decision is to be made may be submitted to the Executive, or to

an individual decision maker, before the meeting or date on which the decision is to be taken, and copies of these will also be available on request and online.

Taking decisions in private

Where, in relation to any matter to be discussed by the Executive or full Council at a meeting, or by an individual decision-maker, the public may be excluded from the meeting due to the likely disclosure of confidential or exempt information, the documents referred to above may not contain any such confidential or exempt information.

In order to comply with the requirements of Regulation 5 of the 2012 Regulations referred to above, Schedule 1 to this document will indicate where it is intended to deal with any matter in private due to the likely disclosure of confidential or exempt information. Where applicable, a statement of reasons for holding that part of the meeting in private together with an invitation to the public to submit written representations about why the meeting should be open to the public when the matter is dealt with will be set out on the relevant page of Schedule 1.

Sue Sturgeon Managing Director

Guildford Borough Council Millmead House Millmead Guildford GU2 4BB

Dated: 23 December 2016

SCHEDULE 1

EXECUTIVE: 24 January 2017

Key Decision (asterisk indicates that the decision is a key decision)		Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	Treasury Management Annual Strategy Report 2017-18 and Prudential Indicators 2017-18 to 2021- 22	To recommend to Council the adoption of the revised Treasury Management Strategy and prudential indicators.	No	Report to Executive (24/01/2017) incorporating comments/ Recommendations of Corporate Governance and Standards Committee (12/01/2017) and making recommendations to Council (08/02/2017)	Victoria Worsfold 01483 444834 <u>victoria.worsfold@guildford.gov.uk</u>
	General Fund Capital Programme (2018-19 to 2021-22)	To recommend to Council the approval of the general fund capital estimates	No	Report to Executive (24/01/2017) and making recommendations to Council (08/02/2017)	Victoria Worsfold 01483 444834 <u>victoria.worsfold@guildford.gov.uk</u>
	Service and Financial Planning – General Fund Budget 2017-18	To recommend to Council: - to approve the general fund revenue budget for 2015-16 - to agree a council tax requirement - to declare any surplus/deficit on the Collection Fund	No	Report to Executive (24/01/2017) and making recommendations to Council (08/02/2017)	Claire Morris 01483 444827 <u>claire.morris@guildford.gov.uk</u>
	Housing Revenue Account Estimates 2017-18	To recommend to Council approval of the HRA Revenue estimates, associated fees and charges, increase in rents and approval of capital programme for 2017-18.	No	Report to Executive (24/01/2017) and making recommendations to	Phil O'Dwyer 01483 444318 <u>phil.odwyer@guildford.gov.uk</u> and

				Council (08/02/2017)	Mark Jasper mark.jasper@guildford.gov.uk
*	Parking Business Plan 2017- 2020	To consider the annual business parking plan and street parking tariffs.	No	Report to Executive (24/01/2017)	Kevin McKee 01483 444530 <u>kevin.mckee@guildford.gov.uk</u>
*	Land at Tyting Farm	To consider the appropriation of land at Tyting Farm for planning purposes.	No	Report to Executive (24/01/2017)	Mark Appleton 01483 444364 <u>mark.appleton@guildford.gov.uk</u>
*	Town Centre Regeneration Plan	To consider the Town Centre Regeneration Strategy and adopt it.	No	Report to Executive (24/01/2017)	Tracey Coleman 01483 444042 tracey.coleman@guildford.gov.uk

COUNCIL (Budget): 8 February 2017

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
General Fund Capital Programme 2017-18 and 2021-22	To consider and approve the general fund capital programme.	No	Report to Council (08/02/2017) Incorporating comments/recommendations of Executive (24/01/2017)	Victoria Worsfold 01483 444834 <u>victoria.worsfold@guildford.gov.uk</u>
Service and Financial Planning – General Fund Budget 2017-18	To consider and approve the General Fund Budget 2017-18	No	Report to Council (08/02/2017) Incorporating comments/recommendations of Executive (24/01/2017)	Claire Morris 01483 444827 <u>claire.morris@guildford.gov.uk</u>
Housing Revenue Account Estimates 2017-18	To consider and approve the HRA Revenue estimates, associated fees and charges, increase in rents and approval of capital programme for 2017-18.	No	Report to Council (08/02/2017) Incorporating comments/recommendations of Executive (24/01/2017)	Phil O'Dwyer 01483 444318 <u>phil.odwyer@guildford.gov.uk</u> and Mark Jasper mark.jasper@guildford.gov.uk
Treasury Management Annual Strategy Report 2016-17 and Prudential Indicators 2017-18 to 2021- 22	To consider and approve the adoption of the revised Treasury Management Strategy and Prudential Indicators.	No	Report to Council (08/02/2017) Incorporating comments/recommendations of Corporate Governance and Standards Committee (12/01/2017) Executive (24/01/2017)	Victoria Worsfold 01483 444834 <u>victoria.worsfold@guildford.gov.uk</u>
Pay Policy Statement 2017- 18	To approve the Pay Policy Statement 2017-18	No	Report to Council (08/02/2017)	Clare Matton 01483 444022 <u>clare.matton@guildford.gov.uk</u>

Key Decision Subject **Contact Officer** Decision to be taken Is the Documents to be (asterisk submitted to matter to indicates that be dealt decision-maker for the decision is a with in consideration in key decision) private? relation to the matter in respect of which the decision is to be made. Review of the Local That the Executive approves the revised No Executive Stuart Harrison * Local Development Scheme to progress the Development Scheme (21/02/2017)01483 444512 new Guildford Borough Local Plan by having stuart.harrison@guildford.gov.uk a Local Development Scheme with an up to date timetable for the Local Plan. Sponsorship Policy and To approve a Sponsorship Policy and No Executive Chris Burchell * Strategy Strategy that enables councillors and officers (21/02/2017)01483 579440 to take forward sponsorship opportunities chris.burchell@quildford.gov.uk and protects the Councils interests. Land at West Lodge To consider the appropriation of land at West No Executive Mark Appleton * (21/02/2017)01483 444364 Lodge for planning purposes. mark.appleton@guildford.gov.uk

EXECUTIVE: 21 February 2017

COUNCIL (Reserve date): 28 February 2017

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer

Key Decision (asterisk indicates that the decision is a key decision)		Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	Allocation of Grants to Voluntary Organisations 2018-19	 The Executive is asked to approve: (1) The allocation of joint grant funding to voluntary organisations for 2018-19 (2) The carry forward of any unallocated residual grant to the voluntary grant for 2018-19 	No	Report to Executive (21/03/2017)	John Martin 01483 444380 john.martin@guildford.gov.uk
*	Allocation of Community Grants 2018-19	 The Executive is asked to approve: (1) The allocation of grants through the council's community grants scheme (2) The carry forward of unallocated residual grant to grant funding for 2018-19 	No	Report to Executive (21/03/2017)	John Martin 01483 444380 john.martin@guildford.gov.uk
*	Rural Economic Strategy	To consider and approve a rural economic strategy for Guildford 2017-2022.	No	Report to Executive (21/03/2017) Incorporating comments/ Recommendations of Borough, Economy and Infrastructure Executive Advisory Board (14/11/2016)	Chris Stanton 01483 444031 <u>chris.stanton@guildford.gov.uk</u>

EXECUTIVE: 21 March 2017

COUNCIL: 11 April 2017

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Countryside Vision Document	To review and approve the strategic policies in managing our countryside sites to inform detailed sites management plans and operations.	No	Report to Executive (18/04/2017) Incorporating comments/ recommendations of Society, Environment and Council Executive Advisory Board (23/02/2017)	Hendryk Jurk 01483 444768 <u>hendryk.jurk@guildford.gov.uk</u>

EXECUTIVE: 18 April 2017

COUNCIL: 3 Ma	<u>/lay 2017 (Annual (</u>	<u>Council Meeting)</u>
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Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Election of Mayor and appointment of Deputy Mayor 2017-18	To elect a Mayor and appoint a Deputy Mayor for the municipal year 2017-18.	No	Council (03/05/2017)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Appointment of Mayor's Chaplain 2017-18	To appoint the Mayor's Chaplain for the municipal year 2017-18.	No	Council (03/05/2017)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Appointment of Honorary Remembrancer 2017-18	To appoint the Honorary Remembrancer for the municipal year 2017-18.	No	Council (03/05/2017)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk

COUNCIL: 9 May 2017

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	

EXECUTIVE: 23 May 2017

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	Councillor Working Groups	To review the current councillor working groups, and to determine whether they should continue in their present format; and if so to confirm the political composition of each of them.	No	Report to Executive (23/05/2017)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
	Surrey Leaders' Group	To consider and approve nominations for appointment of representatives on outside bodies 2017-18 nominations to SLG Working Groups.	No	Report to Executive (23/05/2017)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk

Key Decision (asterisk indicates that the decision is a key decision)		Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Annual governance statement 2016-17	To adopt the Council's Annual Governance Statement for 2016-17	No	Report to Executive incorporating comments/ Recommendations of Corporate Governance and Standards Committee (15/06/2017)	Managing Director 01483 444800 <u>sue.sturgeon@guildford.gov.uk</u>
	General Fund: Draft Final Accounts 2016-17	 To consider the draft accounts for 2016-17 and approve: Any matters for inclusion in the Statement of Accounts to be signed by the Chief Financial Officer and subsequently audited by the Council's external auditors. The closing of reserves that are no longer required and opening of new reserves. 	No	Report to Executive (27/06/2017)	Claire Morris 01483 444827 <u>claire.morris@guildford.gov.uk</u>
	Housing Revenue Account: Draft Final Accounts 2016- 17	To consider the draft accounts for 2016-17 and agree any transfers to earmarked reserves before the statutory Statement of Accounts is signed by the Chief Financial Officer.	No	Report to Executive (27/06/2017)	Mark Jasper 01483 444846 <u>mark.jasper@guildford.gov.uk</u>
	Treasury Management Annual Report	To recommend to Council 25 July 2017 the noting of the Treasury Management Annual Report for 2016-17 and approval of the actual Prudential Indicators.	No	Report to Executive (27/06/2017)	Victoria Worsfold 01483 444834 <u>victoria.worsfold@guildford.gov.uk</u>

EXECUTIVE: 27 June 2017

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	Inflation factors for service and financial planning 2018- 19 to 2020-21	The Executive will be asked to agree the inflation factors to be used in the preparation of the 2018-19 outline budget.	No	Report to Executive (18/07/2017)	Claire Morris 01483 444827 <u>claire.morris@guildford.gov.uk</u>
*	Public Art Draft Strategy	To consider and approve a five-year strategy which will assist the Council and its partners to enhance the Council's arts and cultural programme and the local environment by identifying key priorities for the provision of public art in the borough.	No	Report to Executive (18/07/2017)	Hannah Dix and Su Kelland 01483 444 767/698 <u>hannah.dix@guildford.gov.uk</u> <u>su.kelland@guildford.gov.uk</u>
*	Art Development Draft Strategy	To consider and approve a five-year strategy and work programme, which is fit for purpose, managed effectively and assists the Council and its partners to enhance arts and cultural opportunities for the community. The strategy will highlight the importance of the arts and allow the Council and its partners to identify and secure resources for the arts in the future.	No	Report to Executive (18/07/2017)	Hannah Dix and Su Kelland 01483 444 767/698 <u>hannah.dix@guildford.gov.uk</u> <u>su.kelland@guildford.gov.uk</u>

EXECUTIVE: 18 July 2017

COUNCIL: 26 July 2017

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Review of Scrutiny Annual Report	To note the annual report on overview and scrutiny function, including review of "call-in" and "urgency" provisions and future work programme.	No	Report to Council Incorporating comments/recommendations of Overview and Scrutiny Committee (11/07/2017)	James Dearling 01483 444141 <u>james.dearling@guildford.gov.uk</u>
Treasury Management Annual Report	To note the treasury management annual report for 2016-17 and approve the actual Prudential Indicators.	No	Report to Council incorporating comments/recommendations of Executive (27/06/2017)	Victoria Worsfold 01483 444834 <u>victoria.worsfold@guildford.gov.uk</u>

COUNCIL: August 2017

No meetings are scheduled in August of the Council

EXECUTIVE: August 2017

No meetings are scheduled in August of the Executive

UNSCHEDULED ITEMS

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision- maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Community Right to Bid	To consider the policy and procedures to be adopted in relation to the determination of compensation under Section 99 of the Act, together with any publicity requirements in relation to Community Right to Bid	No	Report to Executive	Sandra Herbert 01483 444135 <u>sandra.herbert@guildford.gov.uk</u>
Risk Management Strategy	To review the Risk Management Strategy	No	Report to Council incorporating comments/ recommendations of Audit and Corporate Governance Committee and Executive	Joan Poole 01483 444854 joan.poole@guildford.gov.uk
Local Strategy Statement	A collaboration between Surrey Councils to co-operate function, including key areas of housing, employment, infrastructure, countryside and environment.	No	Report to Executive incorporating comments/ recommendations of the Executive Advisory Board (to be confirmed)	Stuart Harrison stuart.harrison@guildford.gov.uk 01483 444512
Corporate Enforcement Policy	To consider the Licensing Committee's recommendations following the consideration of the consultation results. (If the Licensing Committee has responsibility for functions within the policy, the Committee will determine the policy. (*If Executive functions are referred to within the policy, the Executive will consider and determine such matters).	No	Report to Licensing Committee and *Executive	Justine Fuller <u>Justine.fuller@guildford.gov.uk</u> 01483 444370
The Local Plan	To be confirmed – submission of the Local Plan to the Secretary of State	No	Report to Council and Executive	Stuart Harrison stuart.harrison@guildford.gov.uk 01483 444512

SCHEDULE 2

MEMBERSHIP OF THE BOROUGH COUNCIL'S EXECUTIVE

AREAS OF RESPONSIBILITY FOR THE LEADER OF THE COUNCIL & LEAD COUNCILLORS GUILDFORD BOROUGH COUNCIL

Councillor	Areas of Responsibility
Leader of the Council and Lead Councillor for Planning and Regeneration Councillor Paul Spooner Windsor Lodge Windsor Gardens Ash Surrey GU12 6QT (Ash South and Tongham Ward)	Strategic vision, economic and budget strategy Overseeing Council performance and achievement of political priorities Monitoring, initiation and co-ordination of best value and strategic objectives Devolution Strategic Regeneration and development Guildford-Surrey Board Guildford Philanthropy and social enterprise Local Enterprise Partnerships and Government funding Key stakeholder engagement Human resources Planning policy and Local Plan Urban regeneration and development - including Slyfield, North Street and Bridge Street Town Centre Masterplan Building Control Planning enforcement Media, social media, public relations and web presence
Deputy Leader of the Council and Lead Councillor for Infrastructure and Governance Councillor Matt Furniss 16 Boxgrove Avenue, Guildford, Surrey GU1 1XG (Christchurch Ward)	Infrastructure Governance Traffic management and road safety Parking strategy and Park and ride Waste strategy, collection and recycling Street cleansing and public conveniences Cemeteries and crematorium Engineering works Emergency planning Armed Forces Partnerships Air Quality Procurement and tendering processes
Lead Councillor for Finance Councillor Michael Illman 4 Churchill Road Guildford Surrey GU1 2AX (Shalford Ward)	Finance and financial strategy Investment and borrowing strategy Credit Rating Insurance, banking policy and strategy Commercialisation of trade services Audit

Councillor	Areas of Responsibility
Lead Councillor for Asset Management Councillor Geoff Davis Grantley House London Road Guildford Surrey GU1 1TR (Holy Trinity Ward)	Management of Property Assets Land management Trusts and Funding strategy Employment Land Strategy Community Buildings
Lead Councillor for Economic Development, Tourism and Climate Change Councillor David Bilbé Appletree Cottage Green Lane East Normandy Guildford, Surrey GU3 2JL (Normandy Ward)	Economic wellbeing Business retention and growth, including key clusters Liaison with business and key stakeholders Guildford Business Forum Business Improvement District Climate change, home energy and sustainability Visitor economy strategy Tourism
Lead Councillor for Housing and Social Welfare Councillor Tony Rooth 1 Newlands Buckingham Close London Road Guildford GU1 1TR (Pilgrims Ward)	Housing strategy and development Assessment of housing need Homelessness and housing advice Council housing and tenant services Monitoring and enforcing housing standards Housing and Council Tax Benefits Community care services Services to the elderly Social exclusion and financial inclusion Voluntary grants Community transport Traveller strategy and policy
Lead Councillor for Rural Economy, Countryside, Parks and Leisure Councillor Richard Billington 33 Station Road Gomshall Surrey GU5 9LQ (Tillingbourne Ward)	Rural economy and partnerships Leisure strategy and services Countryside and parks Green Belt protection Localism and liaison with parish councils and residents associations Rural arts, culture and heritage SANGs (Suitable Alternative Natural Green Space) Spectrum contract management Stoke Park Management Plan

Councillor	Areas of Responsibility
Lead Councillor for Community, Health, and Sport Councillor Iseult Roche 1 Worplesdon St Mary Perry Hill Worplesdon Surrey GU3 3RE (Worplesdon Ward)	Health and wellbeing within the Borough Health promotion and education Public health protection Environmental health and protection Community wardens Children and young people Children and adult safeguarding Disability access, diversity and equality Sports strategy Project Aspire University of Surrey Student Union
Lead Councillor for Licensing & Community Safety Councillor Graham Ellwood c/o Guildford Borough Council Millmead House Millmead Guildford, Surrey GU2 4BB (Merrow Ward)	Crime reduction Safer Guildford Partnership Liaison with police, probation service and community groups Purple Flag Public safety Licensing policy in respect of premises, vehicles and people Licensing enforcement
Lead Councillor for Internal Business Systems, Heritage and the Arts Councillor Nikki Nelson-Smith 17 Maori Road, Guildford Surrey, GU1 2EG (Christchurch Ward)	Internal Business Systems Customer service Arts and cultural strategy and services Heritage strategy Future of Guildford Museum Future of Electric Theatre G-Live contract management